

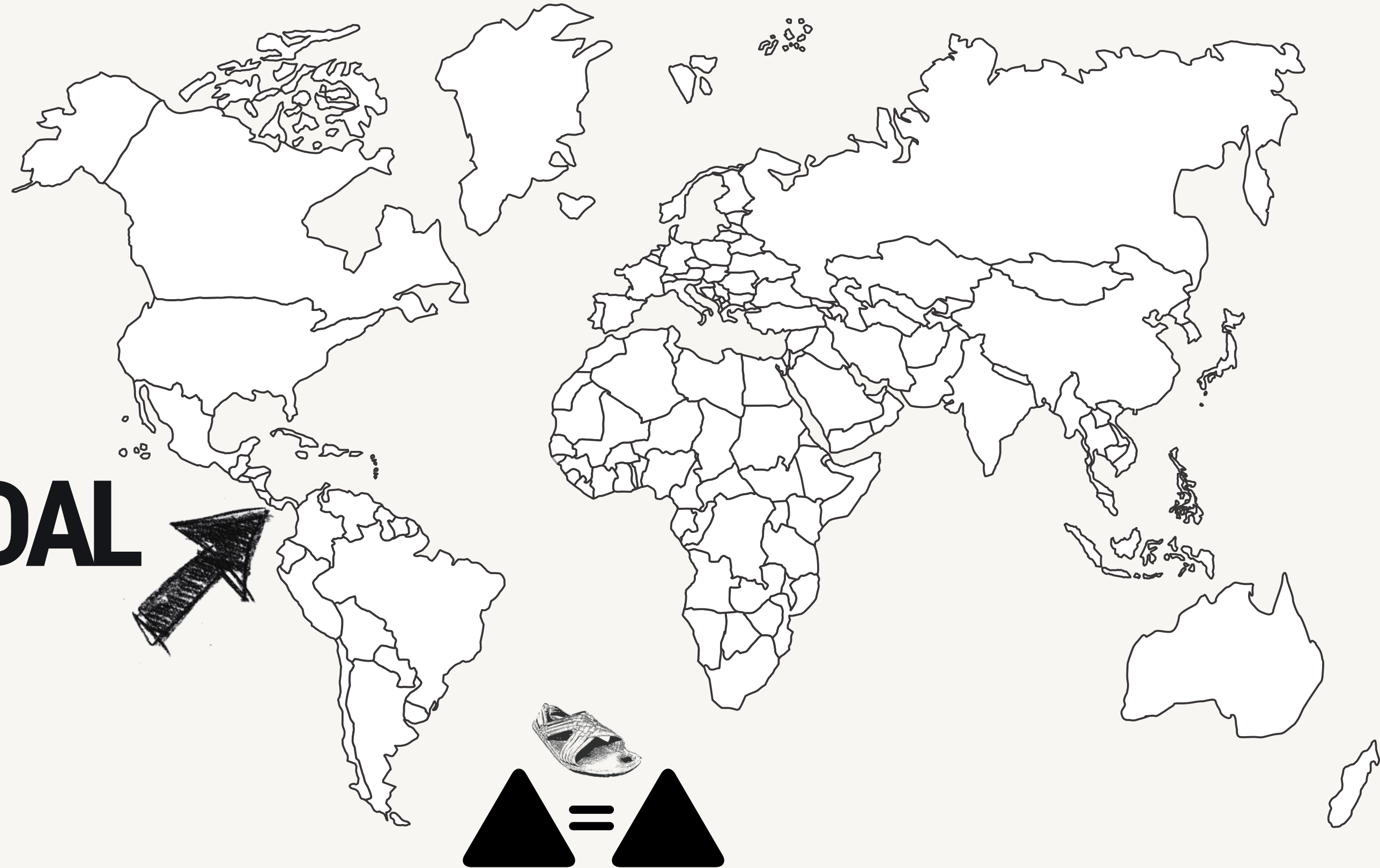
INVESTOR DECK SANTE PANAMA SANDAL

SANTÉ PANAMA SANDAL

THE TRADITIONAL SANDAL OF PANAMA



**OUR VISION =
TAKE SANTÉ
PANAMA SANDAL
WORLDWIDE
RECOGNIZE**



BRINGING BALANCE, TRANSPARENCY, PROSPERITY &
SOCIAL IMPACT TO LOCAL ARTISANS COMMUNITY

OUR CHALLENGES:



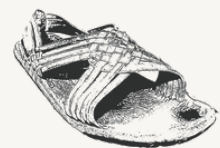
SPEED UP OUR MANUFACTURING



RESCUE OUR CULTURAL HERITAGE



BRING EQUALITY & PROSPERITY

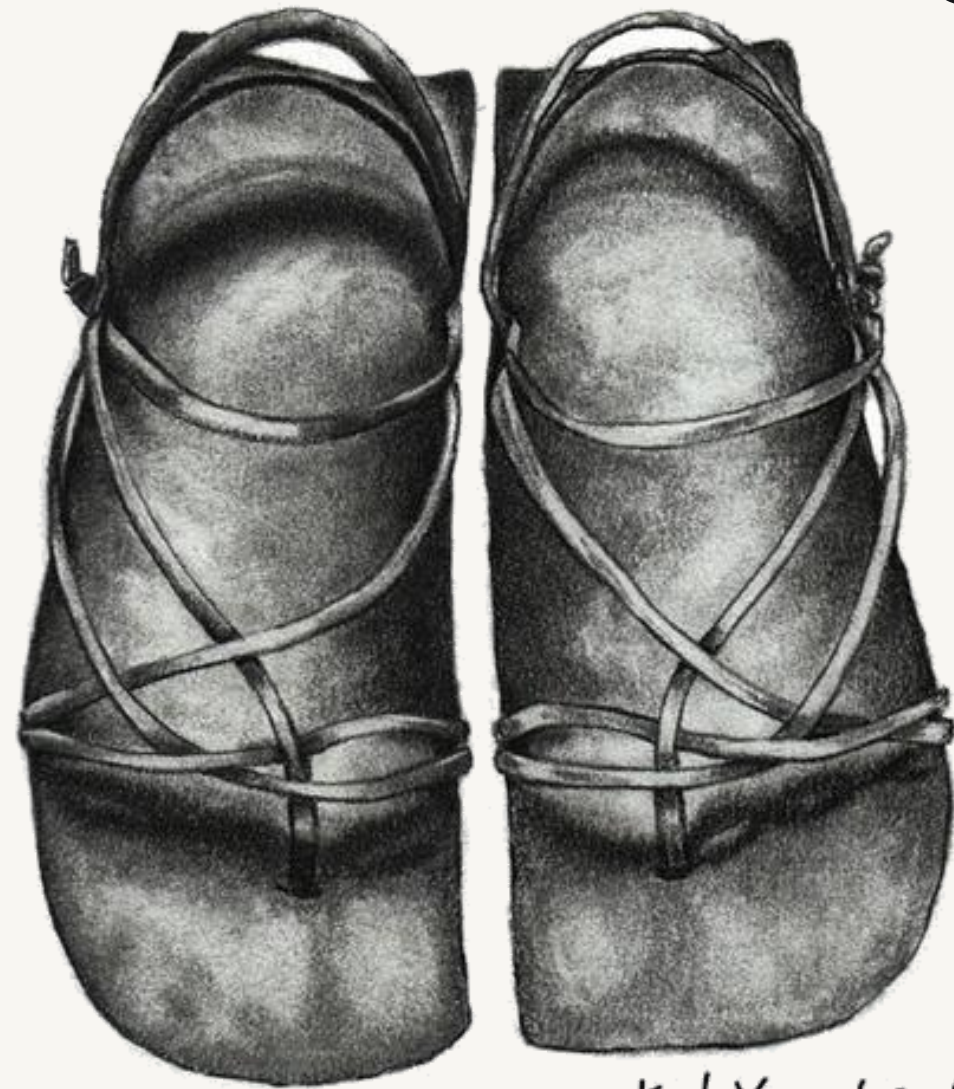


ANTITHESIS OF FAST FASHION



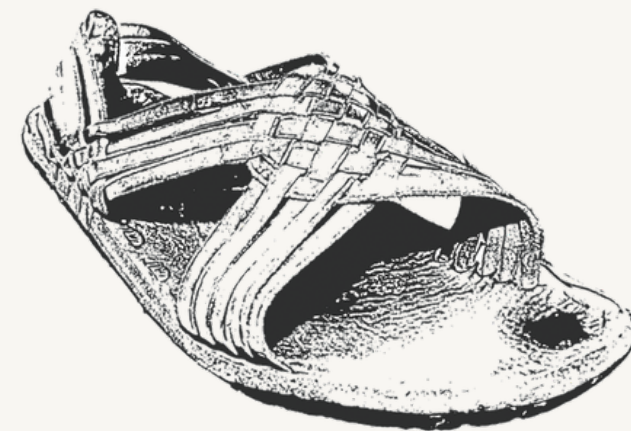
OUR VALUE PROPOSITION

SANTÉ INNOVATED THE TRADITIONAL CUTARRAS FOR THE FIRST TIME IN HISTORY



Kat Yurchenko-

...50, 60, 70, 80, 90...



**SANTÉ
PANAMÁ**

2015

**+500 YEARS
OLD ARTISAN**



OUR VALUE PROPOSITION



INNOVATION



LOCAL
MANUFACTURING



SUSTAINABLE RAW
MATERIALS



VALUE CHAIN
TRANSPARENCY /
ARTISAN HEART

KOREA

NEW
DEHLI

JAPÓN

MUMBAI

GUATEMALA

SANTORINI

TURQUÍA

MOROCCO

ABU
DHABI

BARCELONA

FRANCIA

TAM



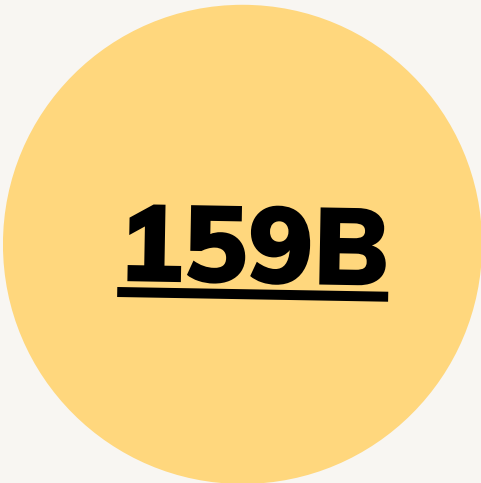
400B

ADDRESSABLE MARKET

Source 2023 from
Statista Global footwear
market - statistics & facts

1B PANAMA 2023
TOTAL MARKET VALUE
ITC SOURCE / OEC SOURCE

TSM



159B

SERVICEABLE MARKET

6403 TARIFF CODE
Source 2023 from
ITC SOURCE

TM



134M

TARGET MARKET

640320 TARIFF CODE
Source 2023 from
ITC (Market Access Map).

MORE MARKET INPUT

TSM

159B

SERVICEABLE MARKET

6403 TARIFF CODE
Source 2023 from
ITC SOURCE

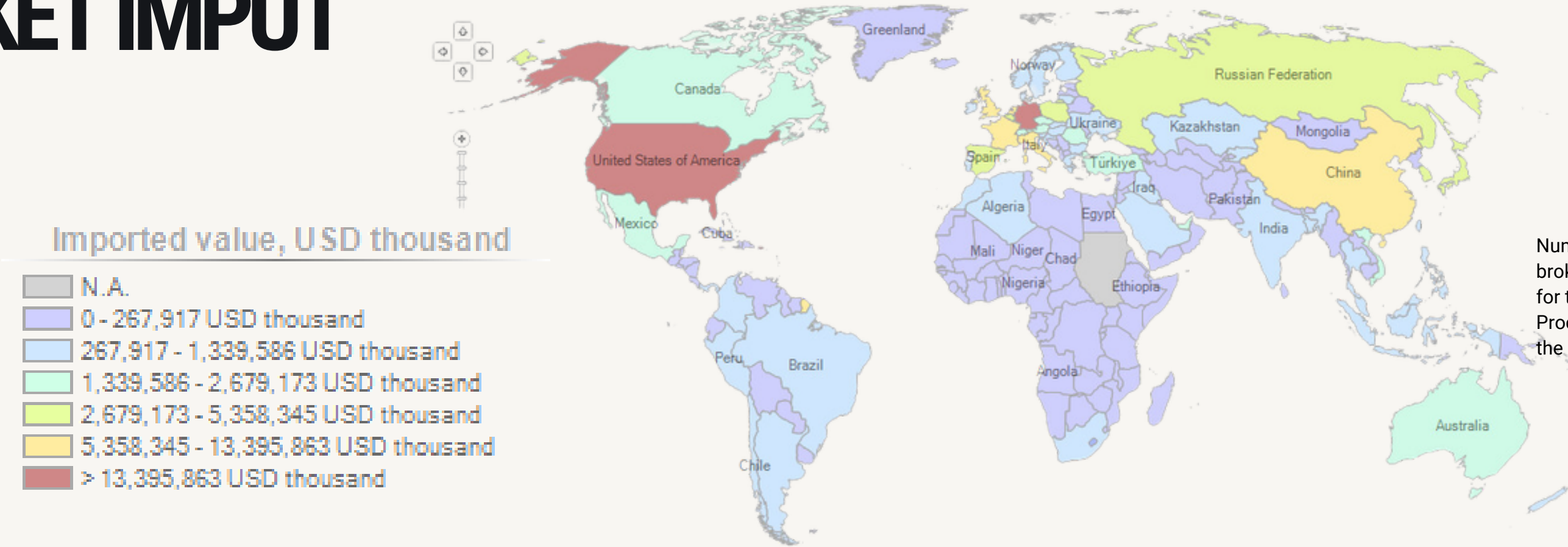
TM

134M

TARGET MARKET

640320 TARIFF CODE
Source 2023 from
ITC (Market Access Map).

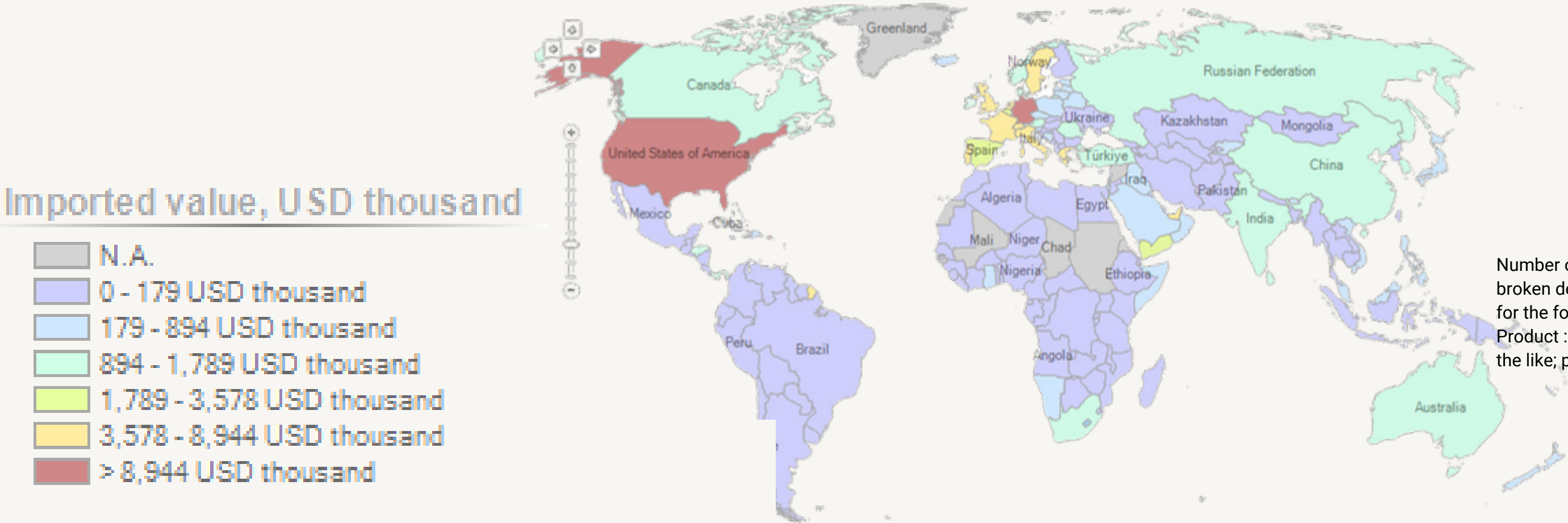
List of importers for the selected product in 2023
Product: 64 Footwear, galters and the like; parts of such articles



COMPANIES

Number of importing companies
broken down by product categories
for the following product
Product : 64 Footwear, gaiters and
the like; parts of such articles

Product: 640320 Footwear with outer soles of leather, and uppers which consist
of leather straps across the instep and around the big toe



COMPANIES

Number of importing companies
broken down by product categories
for the following product
Product : 64 Footwear, gaiters and
the like; parts of such articles



CUSTOMER

Customer's feedback:

- 34% INNOVATION
- 30% HISTORY
- 16% RAW MATERIALS
- 13% MARKETING
- 5% PACKAGING
- 2% DELIVERY TIME

SOURCE: SANTEPANAMA.COM

INVESTOR DECK SANTE PANAMA SANDAL



Visitas a la tienda online por ubicación [Ver informe](#)

Panamá	3,822	↑ 112 %
Estados Unidos	1,572	↑ 381 %
España	95	↑ 138 %
—	68	↑ 134 %
Alemania	59	↑ 436 %

BUSINESS MODEL

RETAIL PRICES

AZUERO & CHANCLA PANAMA SANDAL

\$55.00

65%
direct margin

COLORFUL PANAMA SANDAL

\$65.00

68%
direct margin

COLLECTION PANAMA SANDAL

\$100.00

67%
direct margin

BUSINESS MODEL

Breakdown of where your money goes when you buy our Santé Cutarras.



SANTE TEAM & ADVISORS



NAYLEEN QUINTERO

Santé founder
Young Leader of the Americas
JCI Outstanding Youth
10+ years of experience in
Marketing, Sales and Publicity



ELILÍN HERNÁNDEZ

Santé's Head Artisan
+30 years manufacturing
leather goods in Panama



JONY CEDEÑO

Santé's Brand Designer |
Operations Specialist |
Mentor | Partner Strategist



ALEXIS VALENCIA

Santé's Board of Advisors |
Financial Accountant |
Panama Savings Fund



MARÍA G. ARROCHA

Santé's Board of Advisors |
Director Lawyer AROC |
Specialist in Intellectual
Property, Copyright and
Panama Corporations

Other team members:
Juanita Gil Main Woman Seamstress

Cesar Falcón, Víctor Julio Espino, Omar Falcón, and José Barahona
Artisans of The Cutarra Experience



APPENDIX

SANTÉ FINANCIAL NARRATIVE

Santé Cutarras detail financial narrative

SANTÉ UNIT ECONOMIC

Santé Cutarras consider each sandal color, collection or model

CUTARRA	SANTÉ
HandCraft / Artisan	\$ 10.00
Upper leather	\$ 5.79
Paint	\$ 0.17
Upper Sole / Plantillas	\$ 2.31
Sole EVA RUBBER	\$ 1.07
Packaging	\$ 1.25
Total Cost	\$ 20.59
Santé Margin (direct sale)	68%
Santé Margin (retail sale)	41%
Wholasale Price	\$ 35.00
Retail Margin	46%
Retail Price	\$ 65.00

COLECCIONES	SANTÉ
HandCraft / Artisan	\$ 10.00
Upper leather	\$ 3.75
Paint	\$ 0.17
Upper Sole	\$ 3.72
Sole	\$ 5.54
Packaging	\$ 1.50
Total Cost	\$ 24.68
Santé Margin (direct sale)	75%
Santé Margin (retail sale)	51%
Wholasale Price	\$ 50.00
Retail Margin	50%
Retail Price	\$ 100.00

COLECCIONES CHANCLA & AZUERO	SANTÉ
HandCraft / Artisan	\$ 8.00
Upper leather	\$ 3.75
Paint	\$ 0.17
Upper Sole	\$ 2.22
Sole	\$ 2.04
Packaging	\$ 1.25
Total Cost	\$ 17.43
Santé Margin (direct sale)	68%
Santé Margin (retail sale)	38%
Wholasale Price	\$ 28.00
Retail Margin	49%
Retail Price	\$ 55.00

71% Average SANTÉ
Direct Margin

43% Average SANTÉ
Wholesaler Margin

SANTÉ ACTUAL REVENUE MODEL & BRAND VALUE

Santé Financial History Detailed

FINANCIAL

COMMENTS	brand started	without formal operations				july - dec	normal 100% artisan operation			TOTAL
UNITS (PAIRS)	543	328	240	112	284	450	445	296	2,698	

Year	2015	2016	2017	2018	2019	2020	2021	2022	TOTAL
Revenues	\$ 27,152	\$ 16,378	\$ 6,466	\$ 5,630	\$ 14,258	\$ 26,845	\$ 20,076	\$ 11,849	\$ 128,655
Cost of Sales	\$ 10,860	\$ 6,560	\$ 4,542	\$ 2,240	\$ 7,521	\$ 13,072	\$ 8,900	\$ 5,925	\$ 25,731
Gross Profit	\$ 16,292	\$ 9,818	\$ 1,924	\$ 3,390	\$ 6,737	\$ 13,773	\$ 11,176	\$ 5,925	\$ 102,924
Gross Margin	60%	60%	30%	60%	47%	51%	56%	50%	80%

Relevant

Comments:

2015 Brand Started
2016 Slow Manufacturing
2017 - 2018 Stop Manufacturing
Jul 2019 - 2021 Restart Manufacturing
2022 - 2024 Slow Manufacturing
2,5K pairs sold
52% Gross Margin



Founder
Ownership
100%



Total Sales:
USD \$128,000.00

SANTE VALUATION EXERCISE

Santé Cutarras based in Industry Data

Múltiplo Industria 5x / 7x	múltiplo bajo		múltiplo alto	
Santé Value Based in Income	\$	64,328	\$	90,059
Value ps	\$	643	\$	901



PROMEDIO 5 & 7 INDUSTRY

77,193

VALUE BASE IN INCOME

Múltiplo 5x / 7x	múltiplo bajo		múltiplo alto	
Santé Value Based in Benefits	\$	51,777	\$	72,487
Value ps	\$	518	\$	725



PROMEDIO 5 & 7 INDUSTRY

62,132

VALUE BASE IN GROSS PROFIT

Múltiplo 5x / 7x	múltiplo bajo		múltiplo alto	
Santé Value Based Gross Margin	\$	52,566	\$	73,523
Value ps	\$	526	\$	735



PROMEDIO 5 & 7 INDUSTRY

63,044

VALUE BASE IN NET INCOME

INVESTMET PROPOSAL

Santé Cutarras ROI model

5-Year Financial Forecast (20,000 pairs)

- Gross Revenue: \$1,260,000
- Total Production and Operations Cost: \$400,000
- Gross Profit: \$860,000
- Net Profit (after expenses): \$128,000 (10% of revenue)

QTY Shares		Investment Total	Participation (Estimated)	Net Income 5Y		Revenue 5Y		ROI	ROI 5Y
5	\$	3,566	5%	\$	128,526	\$	6,426	45%	\$ 2,861
10	\$	7,131	10%	\$	128,526	\$	12,853	45%	\$ 5,721
20	\$	14,262	20%	\$	128,526	\$	25,705	45%	\$ 11,443

I offer up to 20% equity in Santé to strategic investors.

The share value ranges between \$526 and \$901 per 1% of the company.

With a projected net profit of \$128,000 in five years, the estimated return for a 10% stake ranges from an ROI of 21.7% to a 45% gain, depending on the entry valuation.

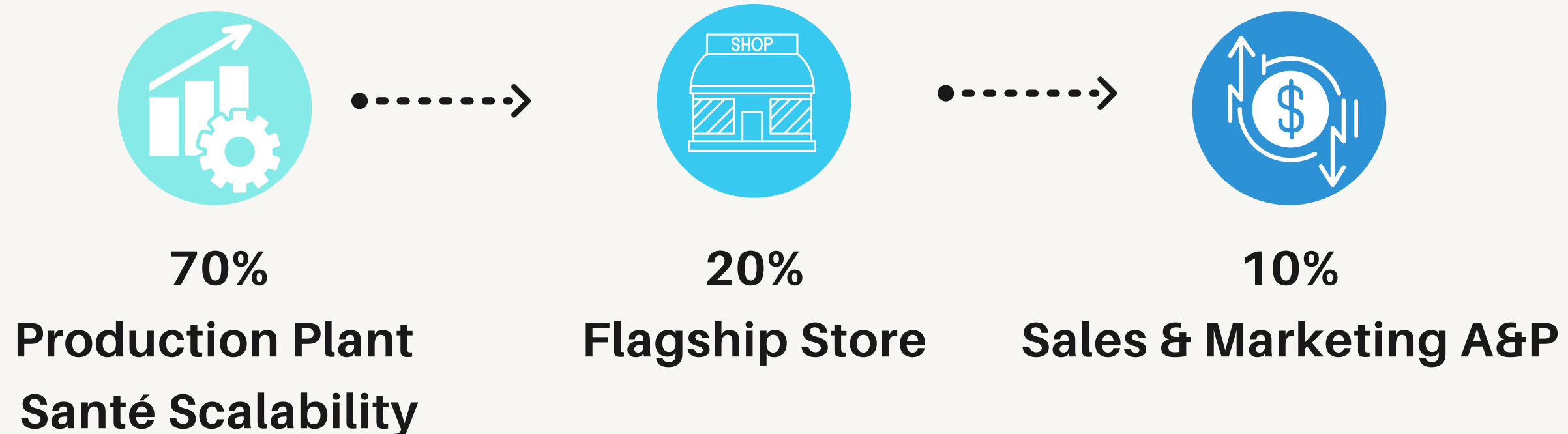
The goal is to maximize the value each partner brings, beyond just capital.

FUNDRASE STATEMENT

Santé Cutarras investment statement details

We are raising 20K post Money SAFE to get us to production 20,000 pairs of Santé, which will generate 860K in revenue with a 68% gross marging, and \$128K of EBITDA.

USE OF CAPITAL



Time Line: 2022 - 2027

SANTÉ REVENUE MODEL & FORECASE

Santé Cutarras detail revenue model

ASUMPTION 1

Base in Panama Market Value



20 % of Imported
Panama in 2023 (1B).
Product Tariff: 640320
Footwear with outer soles
of leather...

1B PANAMA 2023
TOTAL MARKET VALUE
ITC SOURCE /OEC SOURCE

ASUMPTION 2

Base in Global Maket



1 % of Imported Total
Serviable Market in 2023
(1B). Product Tariff:
640320 Footwear with
outer soles of leather...

TOTAL SERVIABLE MARKET

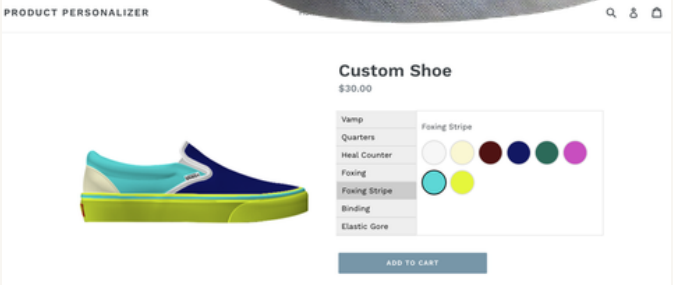


TARGET MARKET

640320 TARIFF CODE
Source 2023 from
ITC (Market Access Map).

MILESTONE → NEXT

INVESTOR DECK SANTE PANAMA SANDAL



ADVANCE MANUFACTURE
FOR LOCAL ARTISANS
SCALE BRAND



LOCAL & INT. EXPANSION



SUSTAINABLE
RAW MATERIAL

ECOMMERCE
PERSONALIZER

SANTÉ UNIT ECONOMIC

Santé Cutarras consider one customer as one unit

The current CAC per customer is \$4.04



1. CAC

Lifetime revenue (LTR) per customer is \$104



2. LTR

Lifetime value (LTV) per customer is estimated at \$57



3. LTV

At scale, Santé estimate the CAC at \$7.49, LTR at \$157 and LTV at \$91 yielding an LTV:CAC of 8.32



4. AT SCALE

The three key assumptions behind unit economics at scale are: 1.) at scale our marketing efforts scale from four to five figures 2.) our new clients at scale point increase to 3,500 and 3.) last sale year retention rate was 23% and the average lifetime per client is 2 years.

EXIT STRATEGY

MANAGEMENT

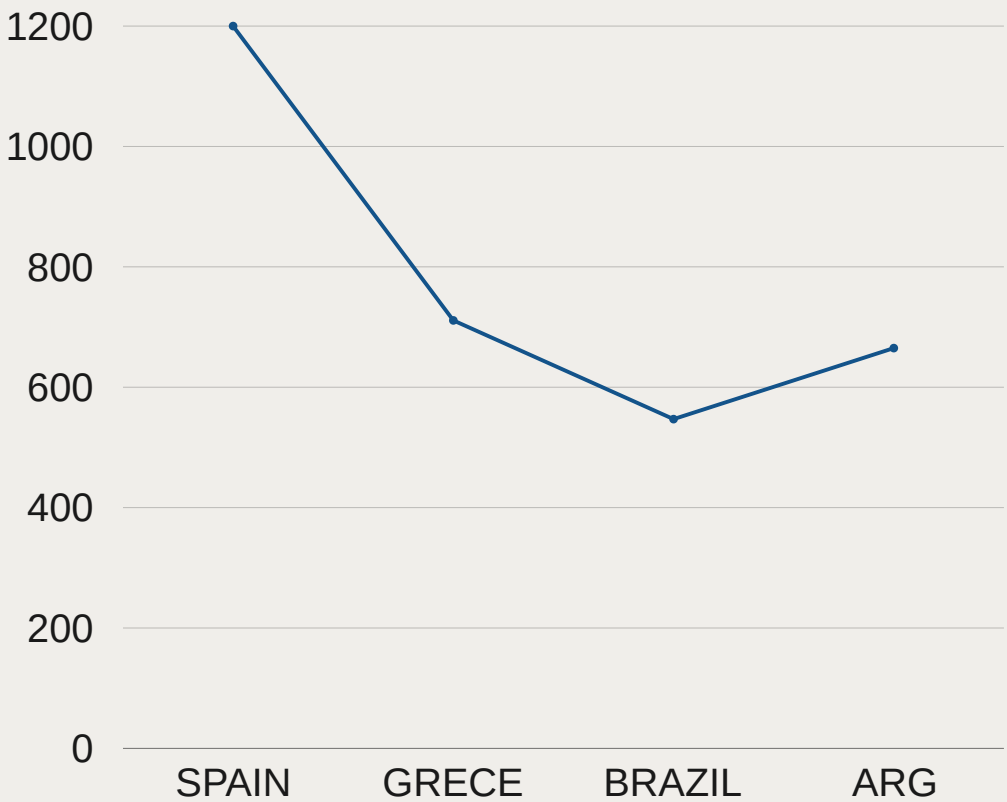
SANTÉ BUYOUT

OPEN MAKET SALE

STRATEGIC SALE COMPETITOR, STRATEGIC
PARTNER, PRIVATE EQUITY

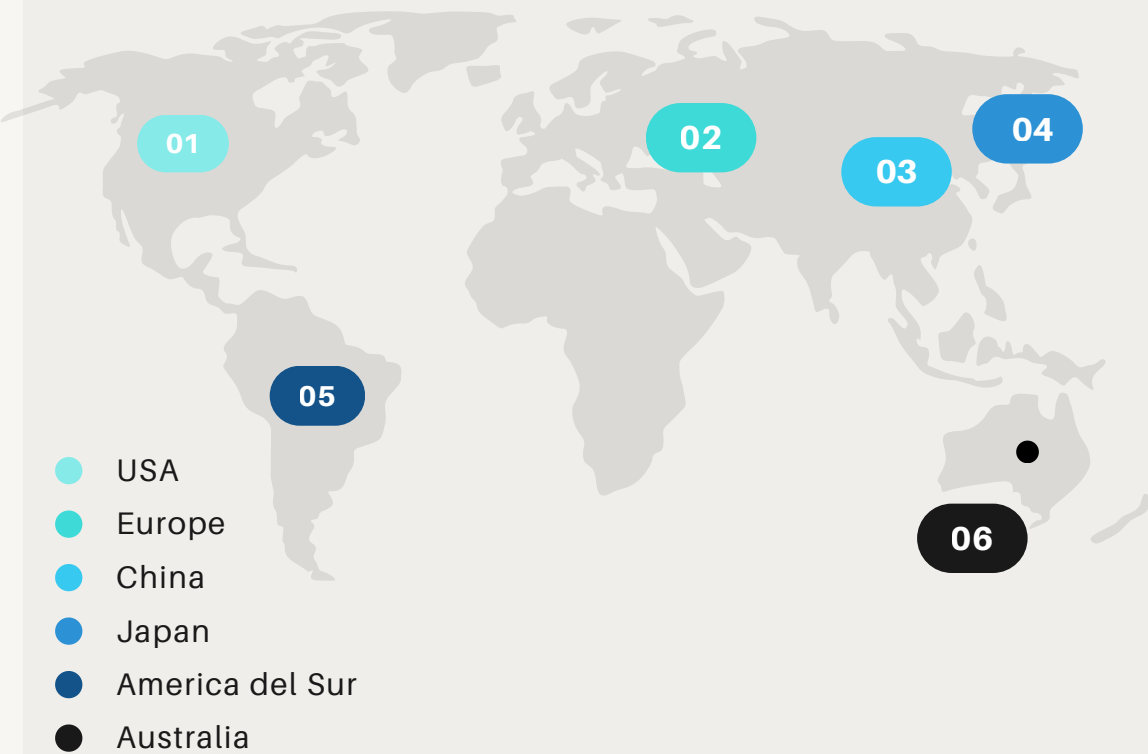
IPO OR ACQUIRE

TAKING THE COMPANY PUBLIC



INDUSTRY MERGERS AND ACQUISITIONS

Spain - Menorquinas
Grece - Greek Sandals
Brazil - Hawaivana
Perú - Nisolo
Argentina - Paez / Toms

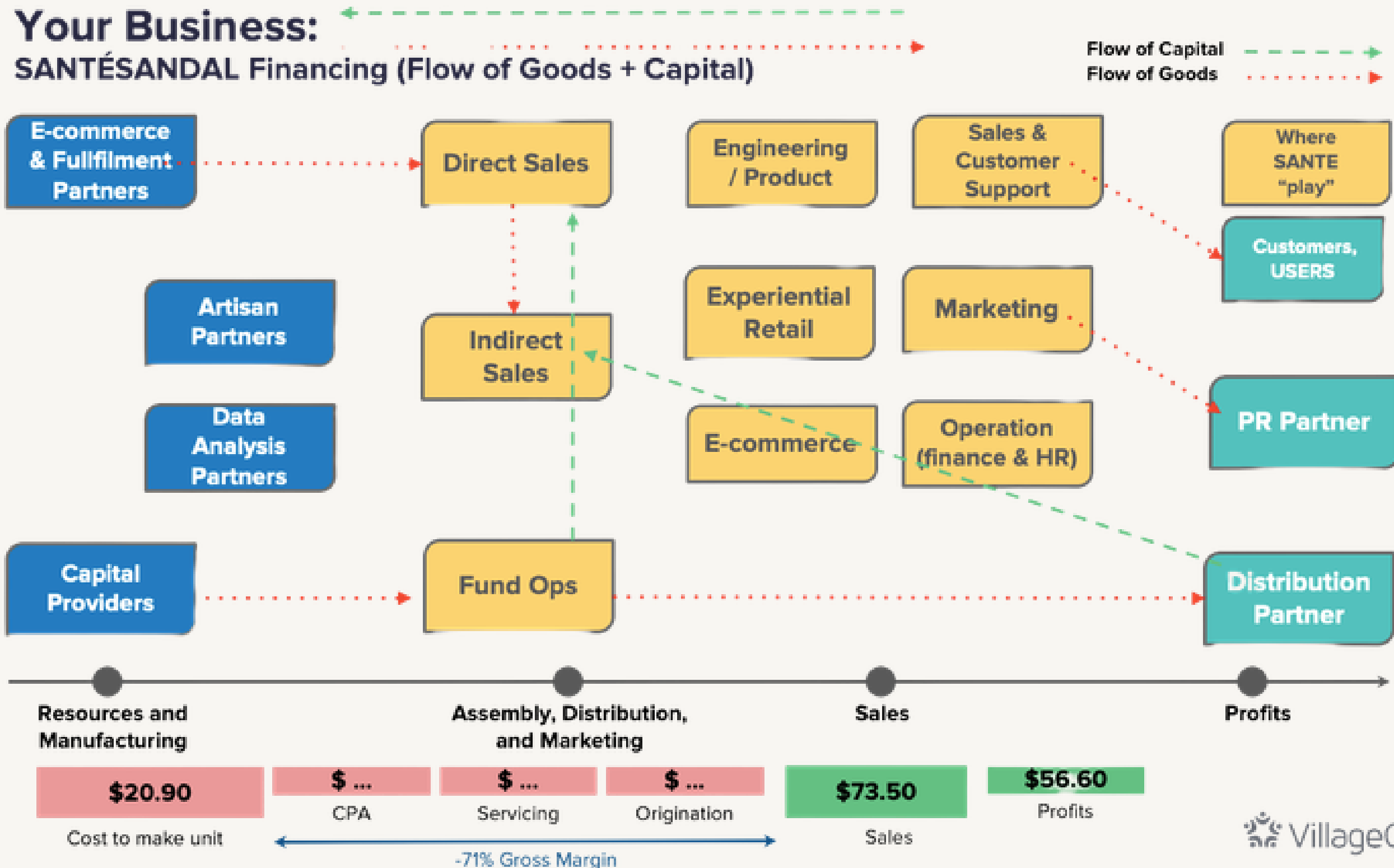


COMPANY REVENUE GROW 3MILLION

3-5 years of
regulatory and
introduction work
into global market

BUSINESS MODEL MAPPING

Santé Cutarras rotemap to market





THANKS YOU

www.santecutarrasc.com / [@santecutarras](https://www.instagram.com/santecutarras)

Contact: +507 6683-9866

Email: hola@santecutarras.com

TERM SHEET

Village Capital

- Non Binding agreement that shows the basic terms and conditions of an investment.
- Blueprint of contract for your future relationship with investors.
- Drafted for investors or the entrepreneurs.
- Economic terms: refer to the return the investors will get in a liquidity event.
- Control terms: mechanism that allow investors either to affirmatively exercise control over the business to decisions.
- Value Qualitative: company stage, competitiveness with other funds , founder experience
- Quantitative: financial projections, macroeconomic variables, using other companies as benchmark (multiples)